

PART A

Report to: Audit Committee
Date of meeting: 14 December 2015
Report of: Loretta Manhertz – Finance Officer
Title: Treasury Management Update

1.0 **SUMMARY**

1.1 This report gives details of the 2015/16 Mid Year Review of the Treasury Management function.

2.0 **RECOMMENDATIONS**

2.1 That members note the contents of the 2015/16 Mid Year Review of the Treasury Management function.

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Report approved by: Nigel Pollard, Acting Head of Finance, Shared Services

3.0 **DETAILS**

3.1 The Chartered Institute of Public Finance and Accountancy (CIPFA) defines treasury management as: “The management of the local authority’s investments and cash flows, its banking, money market and capital market transactions; the effective control of the risks associated with those activities; and the pursuit of optimum performance consistent with those risks”.

3.2 The Council’s 2015/16 Treasury Management Strategy (TMS) as approved by Council on 28 January 2015 is designed to ensure that cash flows are adequately planned, with surplus monies being invested in low risk counterparties, providing adequate liquidity before considering optimising investment return.

3.3 This report considers the UK economy and updates members with the progress on whether the Council is meeting the TMS and the policies contained therein for the first 6 months of 2015/16.

3.4 **The UK Economy for the first 6 months of 2015/16 (1/4/14 – 30/9/14) by Capita Asset Services (the Council’s treasury advisors)**

UK GDP growth rates in 2013 of 2.2% and 2.9% in 2014 were the strongest growth rates of any G7 country; the 2014 growth rate was also the strongest UK rate since 2006 and the 2015 growth rate is likely to be a leading rate in the G7 again, possibly being equal to that of the US. However, quarter 1 of 2015 was weak at +0.4% (+2.9% y/y) though there was a rebound in quarter 2 to +0.7% (+2.4% y/y). Growth is expected to weaken to about +0.5% in quarter 3 as the economy faces headwinds for exporters from the appreciation of Sterling against the Euro and weak growth in the EU, China and emerging markets, plus the dampening effect of the Government’s continuing austerity programme, although the pace of reductions was eased in the May Budget.

Despite these headwinds, the Bank of England August Inflation Report had included a forecast for growth to remain around 2.4 – 2.8% over the next three years, driven mainly by strong consumer demand as the squeeze on the disposable incomes of consumers has been reversed by a recovery in wage inflation at the same time that CPI inflation has fallen to, or near to, zero over the last quarter.

Investment expenditure is also expected to support growth. In addition, worldwide economic statistics and UK consumer and business confidence have distinctly weakened so it would therefore not be a surprise if the next Inflation Report in November were to cut those forecasts in August.

The August Bank of England Inflation Report forecast was notably subdued in respect of inflation which was forecast to barely get back up to the 2% target within the 2-3 year time horizon. However, with the price of oil taking a fresh downward direction and Iran expected to soon rejoin the world oil market after the impending lifting of sanctions, there could be several more months of low inflation still to come, especially as world commodity prices have generally been depressed by the Chinese economic downturn.

There are therefore considerable risks around whether inflation will rise in the near future as strongly as had previously been expected; this will make it more difficult for the central banks of both the US and the UK to raise rates as soon as was being forecast until recently, especially given the recent major concerns around the slowdown in Chinese growth, the knock on impact on the earnings of emerging countries from falling oil and commodity prices, and the volatility we have seen in equity and bond markets in 2015 so far, which could potentially spill over to impact the real economies rather than just financial markets.

3.5 **Interest rate forecasts**

The Council's treasury advisor, Capita Asset Services, has provided the following forecast;

Month & Year	Bank Rate %
Dec 2015	0.50
Mar 2016	0.50
Jun 2016	0.75
Sep 2016	0.75
Dec 2016	1.00
Mar 2017	1.00
Jun 2017	1.25
Sep 2017	1.50
Dec 2017	1.50
Mar 2018	1.75
Jun 2018	1.75

Capita Asset Services undertook its last review of interest rate forecasts on 11 August shortly after the quarterly Bank of England Inflation Report. Later in August, fears around the slowdown in China and Japan caused major volatility in equities and bonds and sparked a flight from equities into safe havens like gilts and so caused PWLB rates to fall below the above forecasts for quarter 4 2015. However, there is much volatility in rates as news ebbs and flows in negative or positive ways and news in September in respect of Volkswagen, and other corporates, has compounded downward pressure on equity prices. This latest forecast includes a first increase in Bank Rate in quarter 2 of 2016.

3.6 **The Council's Capital Position (Prudential Indicators)**

The Council's capital expenditure plans are one of the key drivers of treasury management activity. The outputs of the capital expenditure plans are reflected in prudential indicators, which are designed to assist members' overview and confirm capital expenditure plans.

The capital expenditure plans are financed in full by capital receipts, grants or capital reserves. Over the next three years there are no planned shortfalls of resources which would result in a funding need (borrowing).

3.7 Capital Financing Requirement (CFR), External Debt and Operational Boundary

The CFR and Operational Boundary estimates are shown below:

Prudential Indicator	2015/16 Original Estimate	Current Borrowing Position	2015/16 Revised Estimate
Capital Financing Requirement	£2.5m	£2.4m	£2.4m
External Debt / the Operational Boundary			
Borrowing	£6m	£6m	£6m

3.8 Limits to Borrowing Activity

The first key control over the treasury activity is a Performance Indicator (PI) to ensure that over the medium term, net borrowing (borrowings less investments) will only be for a capital purpose. Gross external borrowing should not, except in the short term, exceed the total of CFR in the preceding year plus the estimates of any additional CFR for 2015/16 and next two financial years. This allows some flexibility for limited early borrowing for future years. The Council has approved a policy for borrowing in advance of need which will be adhered to if this proves prudent.

3.9 The Authorised Limit

This PI, which is required to be set and revised by Members, controls the overall level of borrowing and represents the limit beyond which borrowing is prohibited. It reflects the level of borrowing which, while not desired, could be afforded in the short term, but is not sustainable in the longer term. It is the expected maximum borrowing need with some headroom for unexpected movements. This is the statutory limit determined under section 3 (1) of the Local Government Act 2003.

Authorised Limit For External Debt	2015/16 Original Indicator	Current Borrowing Position	2015/16 Revised Indicator
Borrowing	£13m	£13m	£13m

3.10 Investment Portfolio 2014/15

In accordance with the Code, it is the Council's priority to ensure security of capital and liquidity, and to obtain an appropriate level of return which is consistent with the Council's risk appetite. As set out in Section 2, it is a very difficult investment market in terms of earning the level of interest rates commonly seen in previous decades as rates are very low and in line with the 0.5% Bank Rate.

The Council held £41.7m of investments as at 30 September 2015. (See table below) This information is reported in the monthly Members Information Bulletin.

Institution	Principal (£)
Clydesdale Bank plc	3,000,000
Lloyds Bank plc	14,730,000
Total Banks	17,730,000
Nationwide Building Society	4,000,000
Skipton Building Society	7,500,000
Coventry Building Society	4,000,000
Leeds Building Society	2,000,000
Prinipality Building Society	6,500,000
Total Building Societies	24,000,000
Total	41,730,000

The approved limits within the Annual Investment Strategy were not breached during the first six months of 2015/16.

3.11 **Clydesdale Bank plc**

The investment with Clydesdale is a long-standing investment made in April 2010. The Council placed funds with Clydesdale to support local businesses. When the Bank's credit rating was downgraded and it no longer met the criteria as outlined within the Treasury Management Strategy, its continuing use as counterparty has been approved by Leadership Team.

3.12 **Security**

The Council's maximum security risk benchmark for the current portfolio was set as 0.01% risk of default when compared to the whole portfolio. The benchmarks are an average risk of default measure, and would not constitute an expectation of loss against a particular investment. The benchmarks are embodied in the criteria for selecting cash investment counterparties and these will be monitored and reported to Members. As this data is collated, trends and analysis will be collected and reported.

In line with the TMS, the Council has managed to invest with those institutions who offered the best rate and the investment portfolio is above the overall benchmark during the year to date.

3.13 **Liquidity**

The Council set liquidity facilities/benchmarks to maintain:

- A zero bank overdraft.
- The benefit of instant access to its funds on the general account with Lloyds.

The liquidity arrangements were adequate during the year to date.

3.14 **Yield**

The budget for interest earned on investments for 2015/16 is £220,000; interest received up to the end of September was £137,440.

The approved benchmark measure of yield is a return of 0.12% above the average bank rate of 0.50%. The returns up to 30 September 2015 averaged 0.67%, against a benchmark rate of 0.62%.

The average yield return was lower than the benchmark for the year to date.

Table of Monthly Interest Rates to Date:

Month	Rate Achieved
April	0.67%
May	0.66%
June	0.67%
July	0.66%
August	0.68%
September	0.66%

The Council keeps all investments short term. There are no sums invested for greater than 364 days. Counterparties have been downgraded over the past few years; most investments have been limited to a 6 months period. This has resulted in lower interest rates being achieved.

The current investment counterparty criteria selection approved in the Treasury Management Strategy is being met.

3.15 **Credit Ratings**

The main rating agencies (Fitch, Moody's and Standard & Poor's) provide credit ratings for financial institutions. The credit rating of counterparties is monitored regularly.

3.16 **Annual Investment Strategy**

The Council's investment strategy's primary objectives are safeguarding the re-payment of the principal and interest of its investments on time, and then ensuring adequate liquidity, with the investment return being the final objective. The current Strategy allows the Portfolio Holder, in consultation with the Director of Finance, the delegated authority to approve any variation to the Treasury Management Strategy during the year which may be brought about by investigating the opportunity to invest for greater than 1 year and to invest in other investment instruments i.e Government bonds, Gilts and property with a view of maximising the Council's returns without significantly



increasing risk. From the beginning of 2015/16, the Council set up a Property Investment Board, which consists of Members, Officers and external Property Advisors, with the purpose of reviewing the Council's property portfolio and with the objective of disposing of low yielding assets and to reinvest where possible in property that produces higher returns without significantly increasing risk.

4.0 **IMPLICATIONS**

4.1 **Financial**

4.1.1 As contained in the body of the report.

4.2 **Legal Issues** (Monitoring Officer)

4.2.1 There is no requirement to make any amendments to the Treasury Management Strategy at this stage.

4.3 **Equalities**

4.3.1 None specific.

4.4 **Potential Risks**

4.4.1 There are no risks associated with the decision members are being asked to make, i.e. to note this report.

Background Papers:

Treasury Management Strategy 2015/16;
UK Economic Forecasts provided by Capita Asset Services;

Data source: Logotech Treasury Management system